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Reconstructing Project Management  
 Prospects for Democracy  
 Megaprojects and Risk  
 The Drivers of Wearable Device Usage  
 Modern Business Process Automation  
 Better Practices of Project Management Based on IPMA competences - 3rd revised edition  
 Directing Successful Projects with Prince2 2009 Edition  
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 Projects and Complexity  
 Proceedings of the 3rd International Conference 2013  
 Remade in America  
 Practice and Perspectives  
 A Practical Project Management Guide for Technical and Nontechnical Professionals  
 The Six Sigma Revolution

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### DAYTON MORRIS

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**Reconstructing Project Management** Cambridge University Press

In any activity an organisation undertakes, whether strategic, operational or tactical, the activity can only be successful with the input, commitment and support of its people - stakeholders. Gaining and maintaining the support and commitment of stakeholders requires a continuous process of engaging the right stakeholders at the right time and understanding and managing their expectations. Unfortunately, most organisations have difficulty implementing such culture change, and need assistance and guidance to implement a consistent process for identification and management of stakeholders and their changing expectations. As a continuous improvement process, stakeholder

management requires understanding and support from everyone in the organisation from the CEO to the short-term contractor. This requires the concepts and practices of effective stakeholder management to become embedded in the culture of the organisation: 'how we do things around here', this book provides the 'road map' to help organisations achieve these objectives. The text has two specific purposes. Firstly, it is an 'how-to' book providing the fundamental processes and practices for improving stakeholder management in endeavours such as projects, and program management offices (PMO), it also gives guidance on organisational survival during mergers and acquisitions, preparing for the tender bidding, and marketing campaigns. Secondly, Lynda Bourne's book is for organisations that have recognised the importance of stakeholder engagement to their success, it is a guidebook for assessing their current maturity regarding implementation of stakeholder relationship management with a series of guidelines and milestones for achieving the

preferred level of maturity.

*Prospects for Democracy The Six Sigma Revolution* How General Electric and Others Turned Process Into Profits

Innovative processes for the development of products and services are more and more considered as an organisational capability, which is recognised to be increasingly important for business success in today's competitive environment. However, management and academia need a more profound understanding of these processes and to develop improved management approaches to exploit such business potentials. This book contains the proceedings of the 3rd International Conference on Modelling and Management of Engineering Processes (MMEP2013) held in Magdeburg, Germany, in November 2013. It includes contributions from international leading researchers in the fields of process modelling and process management. The conference topics were recent trends in modelling and management of engineering processes, potential synergies between different modelling approaches, future challenges for the management of engineering processes as well as future research in these areas.

*Megaprojects and Risk* Springer

Applying this revolutionary management strategy to drive positive change in an organization Currently exploding onto the American business scene, the Six Sigma methodology fuels improved effectiveness and efficiency in an organization; according to General Electric's Jack Welch, it's the "most important initiative [they] have ever undertaken." Written by the consultant to GE Capital who helped implement Six Sigma at GE and GE's General Manager of e-Commerce, Making Six Sigma Last offers businesses the tools they need to make Six Sigma work for them--and cultivate long-lasting, positive results. Successful Six Sigma occurs when the technical and cultural components of change balance in an organization; this timely, comprehensive book is devoted to the cultural component of implementing Six Sigma, explaining how to manage it to maintain that balance. The authors address how to create the need for Six Sigma; diagnose the four types of resistance to Six Sigma and how to overcome them; manage the systems and structures; and lead a Six Sigma initiative. This book applies the Six Sigma approach to business operations across the organization--unlike other titles that focus on product development. Plus, it provides strategies, tactics, and tools to improve profitability by centering on the relationship between product defects and product yields, reliability, costs, cycle time, and schedule. George Eckes (Superior, CO) is the founder and principal consultant for Eckes & Associates. His clients include GE Capital, Pfizer, Westin, Honeywell, and Volvo. Eckes has published numerous papers on the topic of performance improvement and is the author of *The Six Sigma Revolution: How General Electric and Others Turned Process into Profits* (0-471-38822-X) (Wiley).

*The Drivers of Wearable Device Usage* Oxford University Press

Providing a close-up perspective on what has happened in Iraq since Operation Desert Storm, this book considers the economic devastation of the war and the abortive uprising that followed it. The authors look at how the regime has maintained itself in power, documenting the institutionalized terror and extremely repressive cultural policies imposed by the Ba'ath under Saddam Hussein.

*Modern Business Process Automation* Springer Science & Business Media

This book collects multiple research articles studying the factors influencing wearable device usage.

Based on multiple empirical studies, which research different kinds of wearable devices such as smartwatches, activity trackers, and smartglasses, potential drivers of wearable device usage are identified and evaluated. Overall, the book provides novel and important insights for both practitioners and academics, highlights their various practical implications for the development and marketing of wearable devices and offers outlooks on further research directions.

**Better Practices of Project Management Based on IPMA competences - 3rd revised edition** CRC Press

Helpful to those tasked with managing complex environments, *Projects and Complexity* introduces a new way of looking at projects and fostering the culture needed to achieve sustainable results. It brings together experts from the academic, military, and business worlds to explore project management in the context of complexity theory and organizations. These experts explore a systemic and organic approach to projects that widens the scope of a project manager's role as well as the tools and capabilities required. The book provides readers with an understanding of the roots of project management in complexity theory and the human sciences. It explores seven principles of complexity theory and applies them to project management; examining project needs and features in terms of success parameters, team and stakeholders' perspectives, the project manager's perspective, and the perspectives of theory and practice. Explores a new humanistic paradigm in thinking about projects and project management Illustrates the culture and philosophy of projects from a range of perspectives Outlines an interdisciplinary approach to Project Management that integrates scientific and humanistic disciplines The contributors examine cutting-edge organizational models from management research and military leadership and map them to project management. They integrate insights from various disciplines to introduce tools that are relatively unknown to project managers and leaders. The book describes a paradigm that is complementary to traditional project management and also provides you with the philosophical, general management, and complexity theory findings needed to lead successful projects in complex environments.

*Directing Successful Projects with Prince2 2009 Edition* Springer

For trainers free additional material of this book is available. This can be found under the "Training Material" tab. Log in with your trainer account to access the material. This revised edition is the first text book in English specially developed for training for IPMA-D and IPMA-C exams. In this 3rd edition, the text has been restructured to better align the content with the order of the competence elements in the ICB version 3, divided into Technical competences, Behavioral competences and Contextual competences. For this reason it has been improved as a study book for everyone studying for the IPMA-D and IPMA-C exams. Besides that it is an extremely rich source book for those project managers that have committed themselves to a lifelong professional development. In addition, the book had to be applicable to groups of project managers originating from diverse cultures. For this reason, this is not a book that tells how a Westerner must behave in an Arab or an Asian country, but one that looks at the different subjects covered in the ICB, as seen from diverse cultural standpoints. Each chapter is based on the same structure: Definitions, Introduction, Process Steps, Process steps, Special topics. Text boxes, additional to the main text, give additional explanation to the main text. An elaborate Index of terms allows that this book can be used as the information source to all aspects of project management.

**Project Management Communications Bible** John Wiley & Sons

The field of Business Process Management (BPM) is marred by a seemingly endless sequence of (proposed) industry standards. Contrary to other fields (e.g., civil or electronic engineering), these standards are not the result of a widely supported consolidation of well-understood and well-established concepts and practices. In the BPM domain, it is frequently the case that BPM vendors opportunistically become involved in the creation of proposed standards to exert or maintain their influence and interests in the field. Despite the initial fervor associated with such standardization activities, it is no less frequent that vendors either choose to drop their support for standards that they earlier championed on an opportunistic basis or elect only to partially support them in their commercial offerings. Moreover, the results of the standardization processes themselves are a concern. BPM standards tend to deal with complex concepts, yet they are never properly defined and all-too-often not informed by established research. The result is a plethora of languages and tools, with no consensus on concepts and their implementation. They also fail to provide clear direction in the way in which BPM standards should evolve. One can also observe a dichotomy between the "business" side of BPM and its "technical" side. While it is clear that the application of BPM will fail if not placed in a proper business context, it is equally clear that its application will go nowhere if it remains merely a motivational exercise with schemas of business processes hanging on the wall gathering dust.

**Modelling and Management of Engineering Processes** Springer

This hugely informative and wide-ranging analysis on the management of projects, past, present and future, is written both for practitioners and scholars. Beginning with a history of the discipline's development, *Reconstructing Project Management* provides an extensive commentary on its practices and theoretical underpinnings, and concludes with proposals to improve its relevancy and value. Written not without a hint of attitude, this is by no means simply another project management textbook. The thesis of the book is that 'it all depends on how you define the subject'; that much of our present thinking about project management as traditionally defined is sometimes boring, conceptually weak, and of limited application, whereas in reality it can be exciting, challenging and enormously important. The book draws on leading scholarship and case studies to explore this thesis. The book is divided into three major parts. Following an Introduction setting the scene, Part 1 covers the origins of modern project management – how the discipline has come to be what it is typically said to be; how it has been constructed – and the limitations of this traditional model. Part 2 presents an enlarged view of the discipline and then deconstructs this into its principal elements. Part 3 then reconstructs these elements to address the challenges facing society, and the implications for the discipline, in the years ahead. A final section reprises the sweep of the discipline's development and summarises the principal insights from the book. This thoughtful commentary on project (and program, and portfolio) management as it has developed and has been practiced over the last 60-plus years, and as it may be over the next 20 to 40, draws on examples from many industry sectors around the world. It is a seminal work, required reading for everyone interested in projects and their management.

**Addisoniana ...** John Wiley & Sons

This publication has been designed to be a role specific handbook for senior managers and project

board members, which describes how to oversee projects being managed using PRINCE2. The guide sets PRINCE2 in the wider context of project management (but still non-specific for industry sector) and describes or cross-references techniques which support the PRINCE2 method.

**An Anatomy of Ambition** John Wiley & Sons

An in-depth look at how to improve decisions on major projects at the concept stage, when there is scant information available. This book describes how to evaluate judgemental information. It looks at how scant information can actually be a strength, and can help establish a broad overall perspective.

**Transplanting and Transforming Japanese Management Systems** CRC Press

Over the last two decades, Japanese firms have challenged U.S. dominance in many manufacturing industries. This challenge has increasingly come in the form of transplant operations, and recognition has spread that their success owes a great deal to superior manufacturing management. Despite the ups and downs of the business cycle in Japan, there remains a core of world-class Japanese companies that have developed manufacturing management systems that companies throughout the world strive to emulate. In this edited volume, a team of eminent scholars uses case studies and large-scale surveys to explain in depth the process of transferring and transforming the best Japanese Management Systems (JMS) by both Japanese- and U.S.-owned firms. While the most successful of the Japanese manufacturing transplants rely, to varying degrees, on home country management techniques, they have had to adapt them to fit U.S. conditions. Similarly, the growing number of U.S. firms that are adopting these techniques to strengthen their own positions face a considerable challenge in transforming them to fit local conditions. A new environment necessarily compels the transformation of JMS. But despite the hurdles firms face, the evidence presented here and elsewhere strongly indicates that key aspects of JMS are remarkably transferable and successful in the United States. Combining scientific data with clear and engaging prose, *Remade in America* is a rich analytical resource for manufacturing professionals, as well as scholars and students of management and business.

**A Maturity Model for Organisational Implementation** TSO

*Megaprojects and Risk* provides the first detailed examination of the phenomenon of megaprojects. It is a fascinating account of how the promoters of multi-billion dollar megaprojects systematically and self-servingly misinform parliaments, the public and the media in order to get projects approved and built. It shows, in unusual depth, how the formula for approval is an unhealthy cocktail of underestimated costs, overestimated revenues, undervalued environmental impacts and overvalued economic development effects. This results in projects that are extremely risky, but where the risk is concealed from MPs, taxpayers and investors. The authors not only explore the problems but also suggest practical solutions drawing on theory, experience and hard, scientific evidence from the several hundred projects in twenty nations and five continents that illustrate the book. Accessibly written, it will be the standard reference for students, scholars, planners, economists, auditors, politicians and interested citizens for many years to come.

**Iraq Since the Gulf War** Van Haren

*The Six Sigma Revolution* How General Electric and Others Turned Process Into Profits John Wiley & Sons

*Front-End Decision Making in Major Projects*  
Stakeholder Relationship Management  
YAWL and its Support Environment

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### **APM Body of Knowledge**

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